

**Appendix 1: Overview & Scrutiny Committee Work Programme 2022/23: Chair: Cllr Musthak Ahmed**

Meeting	Scrutiny Activity	Title	Description	Speakers
<b>Thursday 28 July</b>	Strategic Performance	Strategic Plan 2022-26	To provide a robust critical friend challenge of the council's draft strategic plan 2022-26 and make recommendations on areas for improvement and further consideration	<b>Mayor Lutfur Rahman</b>
	OSC Work Programme	Draft OSC Work Programme	To review the OSC work programme for 2021/22	<b>Cllr Musthak Ahmed</b>
	Appointments	Co-optee appointments	To confirm appointments of scrutiny co-opted members	<b>Cllr Musthak Ahmed</b>
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	<b>Cllr Musthak Ahmed</b>
<b>Monday 26 September</b>	OSC Work Programme	Draft OSC Work Programme	Agree scrutiny work programme	<b>Cllr Musthak Ahmed</b>
	Strategic Performance Monitoring	P3 Budget Monitoring Report	To monitor the council's financial performance to ensure it supports council priorities and provides residents with value for money	<b>Cllr Saied Ahmed</b> Cabinet Member for Resources and the Cost of Living  <b>Kevin Bartle</b> Corporate Director, Resources
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	<b>Cllr Musthak Ahmed</b>
<b>Monday 24 October</b>	Budget & Policy Framework	Gambling Policy 2022-25	To review the Gambling Policy 2022-25 is in line with the Council's statutory responsibilities as a Licensed Authority to Gambling Licences.	<b>Cllr Kabir Hussain</b> Cabinet Member for Environment and the Climate Emergency  <b>Ann Sutcliffe</b>

				<p>Corporate Director of Place</p> <p><b>David Tolley</b> Head of Environmental Health &amp; trading Standards</p>
	Budget & Policy Framework	Youth Justice Annual Plan	To review the proposed Youth Justice Annual Plan in line with the council's budget and policy framework	<p><b>Cllr Maium Talukdar</b> Cabinet Member for Education and Lifelong Learning</p> <p><b>James Thomas</b> Corporate Director of Children &amp; Culture</p> <p><b>Susannah Beasley-Murray</b> Director of Supporting Families</p>
	Spotlight	Waste Services	To review the performance of Waste Services and make recommendations for improvement.	<p><b>Cllr Kabir Hussain</b> Cabinet Member for Environment and the Climate Emergency</p> <p><b>Dan Jones</b> Director of Public Realm</p>
	Spotlight	Recycling	To review the level of recycling in the borough and make recommendations on how this can be improved	<p><b>Cllr Kabir Hussain</b> Cabinet Member for Environment</p>

				and the Climate Emergency  <b>Dan Jones</b> Director of Public Realm
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	<b>Cllr Musthak Ahmed</b>
<b>Monday 28 November</b>	Spotlight	Customer Service	To review resident access to services and consider how the council ensures its services are accessible for those who find it difficult to access via Telephony, Face to face, Social Media and Website/Digital	<b>Cllr Kabir Ahmed</b> Cabinet Member Lead Kabir Ahmed  <b>Raj Chand</b> Director of Customer Services
		Scrutiny Lead Updates	Scrutiny leads to provide updates on their key scrutiny activity	<b>Scrutiny chairs and Leads</b>
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	<b>Cllr Musthak Ahmed</b>
<b>Monday 12 Dec</b>	Strategic Performance Monitoring	Strategic Performance & Delivery Reporting Q1 & Q2 2022/23	To review the council's performance against the strategic goals and provide critical friend challenge to service delivery	<b>Mayor Lutfur Rahman</b>  <b>Will Tuckley</b> Chief Executive
	Strategic Performance Monitoring	P6 Budget Monitoring Report	To monitor the council's financial performance to ensure it supports council priorities and provides residents with value for money	<b>Cllr Saied Ahmed</b> Cabinet Member for Resources and the Cost of Living
	Budget	Fees and Charges report	To provide critical friend challenge and review the fees and charges 2022/23 is in line with the Council's priorities	<b>tbc</b> Corporate Director, Resources
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	<b>Cllr Musthak Ahmed</b>
Monday 9 January	Budget & Policy Framework	Budget Scrutiny	To provide a critical friend challenge to the budget	<b>Cllr Saied Ahmed</b>

			setting process in line with the Council's priorities	Cabinet Member for Resources and the Cost of Living  <b>Nisar Visram,</b> Director finance, (Deputy S151)
	Budget	MTFS and Budget report (first version)	To provide critical friend challenge to the budget setting process in line with the Council's priorities	
Monday 23 January	Budget & Policy Framework	Budget Scrutiny	To provide a critical friend challenge to the budget setting process in line with the Council's priorities	<b>Cllr Saied Ahmed</b> Cabinet Member for Resources and the Cost of Living  <b>Nisar Visram,</b> Director finance, (Deputy S151)
	Spotlight	Tower Hamlets Partnership Plan		<b>Cllr Maium Talukdar</b> Deputy Mayor & Cabinet Member for Education and Lifelong Learning
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	<b>Cllr Musthak Ahmed</b>
Monday 20 February	Strategic Performance Monitoring	Strategic Performance & Delivery Reporting Q3 2022/23	To review the council's performance against the strategic goals and provide critical friend challenge to service delivery	<b>Mayor Lutfur Rahman</b>  <b>Will Tuckley</b> Chief Executive
	Strategic Performance Monitoring	P9 Budget Monitoring Report	To monitor the council's financial performance to ensure it supports council priorities and provides residents with value for money	<b>Cllr Saied Ahmed</b> Cabinet Member for Resources and the Cost of Living

				<b>tbc</b> Corporate Director, Resources
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	<b>Cllr Musthak Ahmed</b>
Monday 27 March	Spotlight	Mayors Spotlight	To hold the Mayor to account and understand achievements, priorities and challenges.	<b>Mayor Lutfur Rahman</b>
	Spotlight	Climate Emergency	To understand and review the plans in place to tackle the climate emergency	<b>Cllr Kabir Hussain</b> Cabinet Member for Environment and the Climate Emergency  <b>Dan Jones</b> Director of Public Realm
	Tracking Recommendations	Air Quality	To track the implementation of actions in response to the recommendations made in the scrutiny challenge session	<b>Cllr Kabir Hussain</b> Cabinet Member for Environment and the Climate Emergency  <b>Dan Jones</b> Director of Public Realm
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	<b>Cllr Musthak Ahmed</b>
Monday 24 April	OSC Report	OSC Annual Report 2022/23	To review and approve the OSC annual report	<b>Cllr Musthak Ahmed</b>
	Spotlight	Street & Parks Cleanliness	To review the Council's actions and future plans to improve the cleanliness of parks and streets in the borough	<b>Cllr Kabir Hussain</b> Cabinet Member for Environment

				and the Climate Emergency  <b>Dan Jones</b> Director of Public Realm
	Tracking Recommendations	Parking scrutiny	To track the implementation of actions in response to the recommendations made in the scrutiny challenge session	<b>Cllr Kabir Hussain</b> Cabinet Member for Environment and the Climate Emergency  <b>Dan Jones</b> Head of Public Realm
	Tracking Recommendations	Swimming provision in the borough	To track the implementation of actions in response to the recommendations made in the scrutiny challenge session	<b>Cllr Iqbal Hossain</b> Cabinet Member for Culture and Recreation  <b>James Thomas</b> Corporate Director Children & Culture
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	<b>Cllr Musthak Ahmed</b>

**Appendix 2: Health & Adults Sub-Committee Work Programme 2022/23: Chair:  
Cllr Ahmodur Khan**

Meeting	Scrutiny Activity	Title	Description	Speakers
<b>Tuesday 18 October</b>	Work Programme	Health & Adults Sub- Committee Work programme	Agree Committee Work Programme	<b>Cllr Ahmodur Khan</b>

	Spotlight	ICS delivery at a Place level	Review how the local approach to integrated health and social care system has improved services for residents and consider Social Care's parity and level of influence with NHS structures	<p><b>Cllr Gulam Kibria Choudhury</b> Cabinet Member for Health, Wellbeing &amp; Social Care</p> <p><b>Denise Radley</b> Corporate Director of Health, Adults and Community and Deputy Chief</p> <p><b>Somen Banerjee</b> Director of Public Health</p> <p><b>Warwick Tomsett</b> Joint Director of Integrated Commissioning</p>
	Scrutiny Review	Review Workforce shortages across the sector	To review pre-covid H&SC workforce strategy and understand what the issues are impacting recruitment and retention of H&SC staff.	tbc
<b>Tuesday 6 December</b>	Spotlight	Improving access to GP Services	Understanding why GP access (physical appointments) continues to be a barrier for patients and developing solutions for improvements to access	<p><b>Cllr Gulam Kibria Choudhury</b> Cabinet Member for Health, Wellbeing &amp; Social Care</p> <p><b>Denise Radley</b> Corporate Director of Health, Adults and Communities and Deputy Chief</p>

				<p><b>Jo-Ann Sheldon</b> Head of Primary Care TH</p> <p><b>William Cunningham Davis</b></p> <p><b>Fiona Peskett &amp; Neil Ashman NHS</b></p>
	Scrutiny Review	Tackling Workforce shortages across the sector	To review pre-covid H&SC workforce strategy and understand what the issues are impacting recruitment and retention of H&SC staff.	<p><b>Jo-Ann Sheldon</b> Head of Primary Care TH</p> <p><b>William Cunningham Davis</b></p> <p><b>Fiona Peskett &amp; Neil Ashman NHS</b></p>
<b>14 February</b>	Spotlight	Tackling BAME inequalities on access to Mental Health Services	Understanding why the BAME community face challenges in accessing mental health services and developing recommendations to address this	<p><b>Cllr Gulam Kibria Choudhury</b> Cabinet Member for Health, Wellbeing &amp; Social Care</p> <p><b>Denise Radley</b> Corporate Director of Health, Adults and Community and Deputy Chief</p> <p><b>Richard Fradgley &amp; Edwin Ndlovu</b></p>



				East London Foundation Trust
<b>12 April</b>	Spotlight	Tackling Obesity	Assessing the effectiveness of current strategy and comms on tackling obesity in the borough and what more needs to be done	<b>Cllr Gulam Kibria Choudhury</b> Cabinet Member for Health, Wellbeing & Social Care  <b>Denise Radley</b> Corporate Director of Health, Adults and Community and Deputy Chief  <b>Somen Banerjee</b> Director of Public Health

Scrutiny Activity	Title	Description
Scrutiny Review	Tackling Workforce shortages across the sector	To review pre-covid H&SC workforce strategy and understand what the issues are impacting recruitment and retention of H&SC staff.

**Appendix 3: Housing & Regeneration Scrutiny Sub-committee work programme 2022/23: Chair: Cllr Abdul Mannan**

Meeting	Scrutiny Activity	Title	Description	Speakers
<b>20 October</b>	Work Programme	Housing & Regeneration Sub-Committee work programme	Agree Committee Work Programme	<b>Cllr Abdul Mannan</b>
	Spotlight	Council representation on	Exploring the feasibility of having council	<b>Karen Swift</b> Director of Housing and Regeneration

		the boards of social landlords	representation on the boards of social landlords operating in the borough	<b>Andrea Baker</b> Chair THHF
	Spotlight	Approach & supporting homeless applications	Examine the council's approach to supporting homeless applicants	<b>Karen Swift</b> Director of Housing and Regeneration
<b>15 December</b>	Strategic Performance	Social Landlords Performance Report	Review social landlords' performance for Quarters 1 and 2	<b>Karen Swift</b> Director of Housing and Regeneration <b>Andrea Baker</b> Chair THHF
	Spotlight	Parking on Housing Estates	Reviewing parking on housing estates and learning from best practice.	<b>Karen Swift</b> Director of Housing and Regeneration <b>Andrea Baker</b> Chair THHF
	Spotlight	Approach to regeneration	Examine the approach to regeneration and how this can be linked to assisting local business recovery and making the best use of available local labour, particularly from excluded communities	<b>Ellie Kershaw</b> Interim Director of Integrated Growth and Development
<b>16 February</b>	Pre-Cabinet	THH Resident Consultation Feedback on Bringing THH Back in house	Feedback on the findings of the consultation process with THH residents ahead of the Cabinet report on the proposal	<b>Karen Swift</b> Director of Housing and Regeneration
	Spotlight	Developing a new Local Plan	Reviewing planning and building control issue and how this can be used to influence priorities for developing a new Local Plan	<b>Jen Peters</b> Director of Planning and Building Control

	Spotlight	Change in Private Sector Tenant rights	Reviewing the implications on the government's Renter's Reform Bill If published	<b>Karen Swift</b> Director of Housing and Regeneration
<b>27 April</b>	Strategic Performance	Social Landlords Performance Report	Review social landlords' performance for Quarter 3	<b>Karen Swift</b> Director of Housing and Regeneration <b>Andrea Baker</b> Chair THHF
	Spotlight	Housing Strategy Refresh	Review the housing strategy refresh in light of the new administration's housing priorities	<b>Karen Swift</b> Director of Housing and Regeneration
	Spotlight	ASB on Housing Estates	Reviewing ASB on housing estates and learning from best practice in tackling the problem.	<b>Karen Swift</b> Director of Housing and Regeneration <b>Andrea Baker</b> Chair THHF

Scrutiny Activity	Title	Description
Scrutiny Challenge Session	Review the proposal to consult residents on the option to bring THH back in house	Review the consultation pack and questions to be asked of the council's tenants and leaseholders on the option to bring Tower Hamlets Homes back in-house

**Appendix 4: Children's & Education Sub-Committee Work Programme 2022/23:**  
**Chair: Cllr Bodrul Choudhury**

Meeting	Scrutiny Activity	Title	Description	Speakers
<b>13 October</b>	Work Programme	Children's & Education Sub-Committee Work Programme	Agree Committee Work programme	<b>Cllr Bodrul Choudhury</b>
	Youth Justice Spotlight	Youth Justice	To review the performance of the youth justice service, focusing specifically on drugs, grooming of young people, and county lines	<b>Cllr Maium Talukdar</b> Cabinet Member for Education and Lifelong Learning  <b>James Thomas</b>

		HM Inspection of Probation report: Inspection of youth offending services in Tower Hamlets	To understand the findings from the inspection report and review the plans for improvement	Corporate Director of Children & Culture <b>Susannah Beasley-Murray</b> Director of Supporting Families <b>Kelly Duggan</b> Head of Service <b>Lucky Singh</b> Police
<b>8 December</b>	Education Spotlight	Education	To understand the plans in place to increase the educational attainment of pupils in the borough and how we are developing links with businesses to provide mentorship opportunities, increase social capital, and support children to access top universities	<b>Cllr Maium Talukdar</b> Cabinet Member for Education and Lifelong Learning  <b>James Thomas</b> Corporate Director of Children & Culture  <b>Steve Nyakatawa</b> Director of Education
		SEND Statement of Action	To review the council's progress against the statement of action in response to the SEND Inspection in 2021	<b>Tracey Smith</b> Performance (THEP)  <b>John O-Shea</b> SEND
<b>09 Feb</b>	Youth provision Spotlight	Youth provision	To review the performance of the current youth provision and consider how we can improve and increase provision, especially for girls.	<b>Cllr Maium Talukdar</b> Cabinet Member for Education and Lifelong Learning  <b>James Thomas</b> Corporate Director of Children & Culture  <b>Susannah Beasley-Murray</b> Director of Supporting Families <b>Kelly Duggan</b> Head of Service
<b>04 May</b>	Social Care &	Social care	Hold a spotlight on the performance of children's	<b>Cllr Maium Talukdar</b>

	Safeguarding spotlight		<p>social care including improvements since Ofsted inspection and consider the findings from the National Government Children Social Care Review and the council's response.</p> <p>Review the work of the Children Safeguarding Partnership and learning from statutory reviews.</p>	<p>Cabinet Member for Education and Lifelong Learning</p> <p><b>James Thomas</b> Corporate Director of Children &amp; Culture</p> <p><b>Susannah Beasley-Murray</b> Director of Supporting Families</p> <p><b>Louise Griffiths</b> Safeguarding Children Partnership Strategy Manager</p> <p><b>Korkor Caesar</b> NHS</p> <p><b>Mike Hamer</b> Police</p>
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Scrutiny Activity	Title	Description
Scrutiny Challenge Session	Increasing women and girls access to sports provision	To review sports provision for women and girls in the brough and understand plans in place to increase access

**Appendix 5: Cllr Sabinha Khan – Scrutiny Lead Resources & Finance Work Programme 2022-23**

Area of work	Method
<b>Portfolio Overview</b>	<ul style="list-style-type: none"> <li>Regular meetings with Corporate Director Resources</li> <li>Induction meetings with Divisional Directors &amp; Heads of Services</li> <li>Service Visits</li> </ul>
<b>Grants Scrutiny</b>	<ul style="list-style-type: none"> <li>Attendance at Grants Determination Sub Committee</li> <li>Presenting OSC Questions and comments</li> </ul>
<b>Scrutiny Review: Food Poverty</b>	<b>Develop an understanding of the impact of the cost-of-living crisis on residents and review whether the council has robust plans to tackle food poverty both in the short and long term.</b>

**Appendix 6: Cllr Abdul Malik – Scrutiny Lead Environment & Community Safety Work Programme 2022-23**

<b>Area of work</b>	<b>Method</b>
<b>Portfolio Overview</b>	<ul style="list-style-type: none"><li>• Regular Meeting with Corporate/ Divisional Directors of Place and HAC</li><li>• Induction meetings with Divisional Directors and Heads of Services</li><li>• Service Visits</li></ul>
<b>Scrutiny Review: Women's Safety</b>	<b>Review the approach to ensuring women's safety in the borough and make recommendations on how this can be improved</b>